



**W I N D S O R**  
**H E I G H T S**  
the heart of it all

**FY27**  
**PROPOSED BUDGET**

February 2, 2026

# WINDSOR HEIGHTS MAYOR & CITY COUNCIL



Mayor  
Mike Jones



Mayor Pro-Tem  
Susan Skeries



Councilor  
Threase Harms



Councilor  
Lauren Campbell



Councilor  
Joseph Jones



Councilor  
Fletcher Barry

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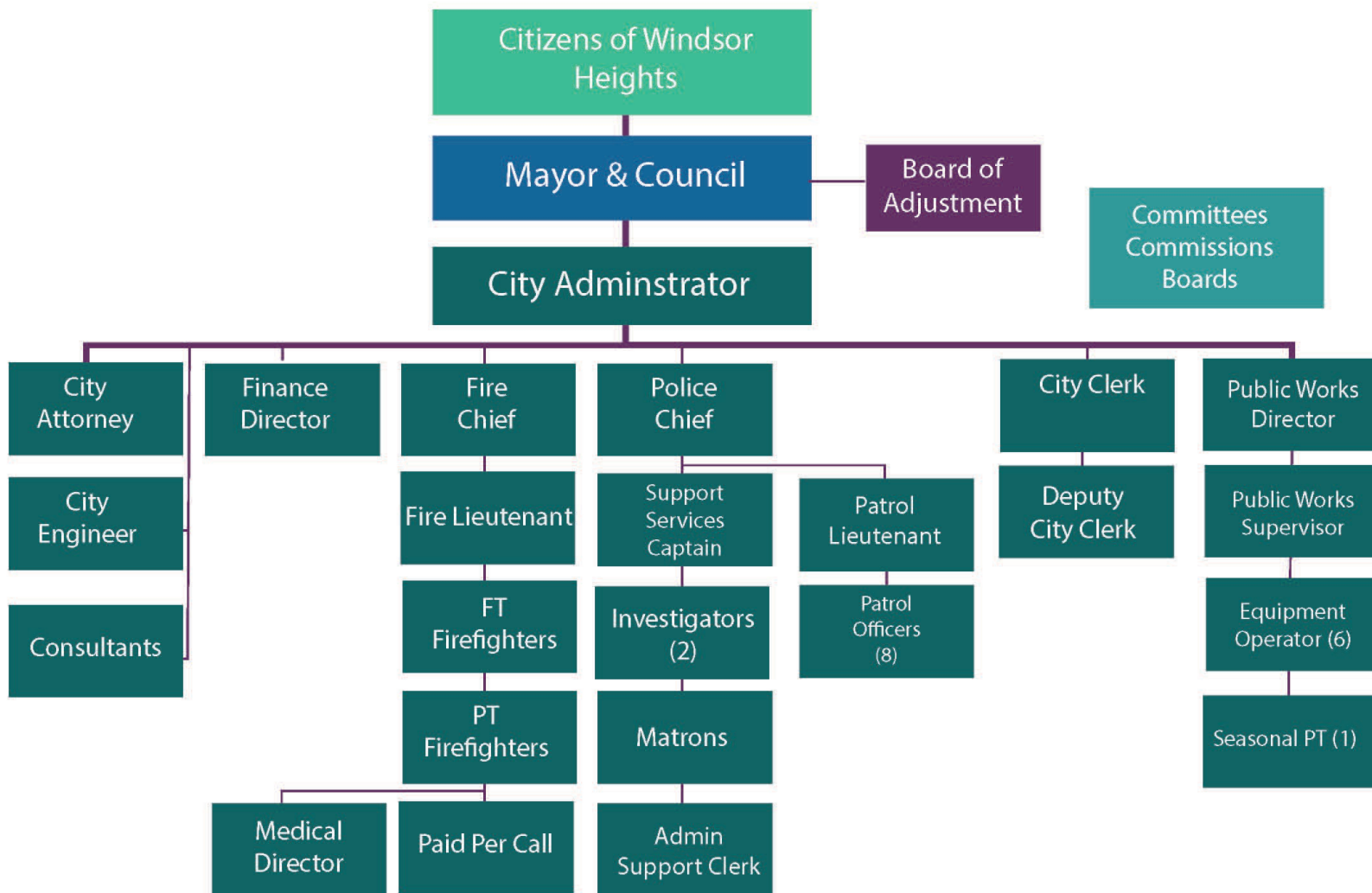
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# ORGANIZATION CHART

## City of Windsor Heights Organization Chart



# BUDGET SCHEDULE

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## FY27 BUDGET CALENDAR

State Law requires reporting of the FY27 City Budget by 4/30/26.

### January 2026

- 1/6/26 Personnel & Finance Committee review draft CIP/ERP
- 1/20/26 Draft ERP discussion at Council meeting

### February 2026

- 2/2/26 Budget Kickoff Meeting (w/updated CIP/ERP) to Council & Public Forum held
- 2/3/26-2/11/26 Individual meetings with Council (if requested)
- 2/13/26 Personnel & Finance Committee review proposed budget
- 2/16/26
  - A. City Council Budget/CIP/ERP Review Work Session
  - B. Council sets Capital Improvement Plan Public Hearing (to be held on 3/2)

### March 2026

- 3/2/26
  - A. Capital Improvement Plan Public Hearing
  - B. Resolution for Capital Improvement Plan approved
  - C. Council sets Proposed Tax Rate Levy Public Hearing (to be held on 4/6)

### April 2026

- 4/6/26
  - A. Public Hearing held on Proposed Tax Levy (Special Council meeting)
  - B. Set a date for the Budget Adoption Hearing (Regular Council meeting)
- 4/20/26
  - A. Hold Public Hearing on Budget Adoption
  - B. Adopt the FY27 Budget
- 4/30/26 Approved Budget certified to Iowa Dept. of Mgmt. and Polk County Auditor

# COUNCIL GOALS & OBJECTIVES

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## **Community Mission Statement**

The mission of Windsor Heights is to provide our residents, businesses, and visitors with a safe environment and exceptional city services through a team-oriented and fiscally responsible approach in order to create a unique, sustainably vibrant community.

(Adopted December 18, 2023; goals amended December 16, 2024).

### **Goal #1 – Focus City services, resources, and cooperative partnerships on creating and maintaining a safe community for all residents, businesses and visitors.**

Objective A: Recruit and train quality staff while maintaining adequate staffing levels in all departments, including 24/7 paramedic staffing.

Objective B: Implement policies and practices leading to clean air and protection of water resources – i.e. expanding anti-smoking initiatives and membership in Central Iowa Water Trails efforts.

Objective C: Replace aging vehicles and equipment and continue the transition to fuel efficient vehicles as practical.

Objective D: The City should work to become the employer of choice for our employees, and perspective employees, by ensuring alignment of wages, benefits, and employee support to create a positive and engaging work environment.

### **Goal #2 – Develop and implement processes to ensure delivery of exceptional City services.**

Objective A: Pursue shared and contracted services with neighboring community partners in service delivery on recreational programming, and traffic signal operation and maintenance.

Objective B: Revise the City's code of ordinances to address outdated regulations.

Objective C: Improve the City's enforcement of nuisance violations in an effort to cleanup properties throughout the community.

### **Goal #3 – Protect the financial future of the City through reasonable and well-thought-out fiscal policies and adherence to generally accepted government finance practices.**

Objective A: Update the Equipment Revolving Program (ERP) annually.

Objective B: Update the Capital Improvement Program (CIP) annually and periodically review and adjust utility capital improvement fund rates to generate sufficient revenue to implement scheduled CIP projects

Objective C: Establish a standard budgeting process that will institute continuity that will allow multi-year analysis and decision-making.

Objective D: Receive a clean fiscal year audit report.

Objective E: Investigate and pursue new revenue streams.

### **Goal #4 – Create and maintain a high-functioning City team of elected officials, professional staff and volunteer board members via regular and pertinent training and continuing education opportunities.**

Objective A: Annually review and revise the Council and employee handbooks.

Objective B: Identify and allocate resources to support ongoing employee training focused upon improving customer service.

Objective C: Develop a retention and succession plan to prepare for future employee turnover.

# COUNCIL GOALS & OBJECTIVES

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## **Goal #5 – Build a unique and sustainably vibrant community that contributes to the overall character of the Greater Des Moines region.**

Objective A: Invest in art and culture opportunities unique to the region in cooperation with Bravo.

Objective B: Continue to invest in community events with community partners, including the Chamber of Commerce and provide funding to the Windsor Heights Foundation.

Objective C: Invest in community artwork.

Objective D: Continue implementation of the Colby Park plan; make decisions regarding what to do with Lions Park; pursue new trails and bike hub facility; and initiate discussion for establishing a new northeast park amenity.

Objective E: Consider policies and programs to expand and diversify the tree canopy of Windsor Heights both on public and private property.

## **Goal #6 – Pursue a comprehensive economic development strategy that supports a healthy business sector and contributes to a better overall quality of life.**

Objective A: Explore partnership opportunities with the Chamber to attract and retain businesses aligned with feedback from the community survey.

Objective B: Build on the existing partnership with local development partners.

Objective C: Establish a source of funding in support of property redevelopment and rehabilitation. Specifically focus resources in support of minority-owned business grants.

## **Goal #7 – Plan and invest in City infrastructure to ensure the long-term viability of the community's roadways, utilities, parks, IT infrastructure and public facilities.**

Objective A: Continue to update the Capital Improvement Plan for streets, sewers, parks, storm sewers, city facility improvements, sidewalks/trailways, flood mitigation and other large-scale investments.

Objective B: Expand existing community recreation options and pursue partnerships with the schools and other community organizations.

Objective C: Complete a long-term public facilities plan.

Objective D: Implement a plan to address Walnut Creek bank stabilization.

Objective E: Focus capital resources on improving safety and availability of pedestrian facilities.

Objective F: Research and identify green technologies that could be made available to residents and businesses as a way of addressing environmental concerns.

## **Goal #8 – Pursue initiatives aimed at growing Windsor Heights as a diverse and inclusive community.**

Objective A: Identify new and emerging housing sector needs and develop strategies to pursue.

Objective B: Continue to plan and hold new multi-cultural special events with community partners.

Objective C: Maintain City's commitment to unbiased policing and equal treatment of all residents regardless of age, race, sexual orientation, or physical disability.

Objective D: Pursue grant opportunities to encourage the growth of minority-owned businesses.

# COUNCIL GOALS & OBJECTIVES

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**Goal #9 – Continually strive to better communicate with Windsor Heights residents to achieve the most transparent government and understand citizen viewpoints.**

Objective A: Continue to communicate with residents through newsletters and look at other opportunities to communicate that will best serve the community.

Objective B: Maximize the use of social media to offer multiple methods of disseminating information to the public.

Objective C: Utilize marketing initiatives to show Windsor Heights is a destination for visitors in the Des Moines Metro.

Objective D: Continuously improve the City's website and data management processes to ensure relevant information is accessible to staff, elected officials and the public.

Objective E: Highlight programs in the metro area that can benefit Windsor Heights' residents; Metro Home Program, Storm Water Best Management Reimbursement Program, Neighborhood Finance Corporation, etc.



# EXECUTIVE SUMMARY

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The FY27 proposed budget has a focus on implementing cost reductions where possible while maintaining the ongoing sustained investment in infrastructure projects and providing our staff with the tools they need to continue the excellent services they provide.

## **Proposed increase of fifteen cents (\$.15) to the Total Tax Levy Rate**

The City has been actively working to decrease operational costs while continuing to appropriate funds for future capital needs. The increase in the total levy will help mitigate the spenddown of the Special Revenue Levy Fund Balance. The City's FY27 general levy is proposed at \$14.36075 per thousand of taxable valuation.

## **Change to FY27 Revenues (Figures 1 & 3)**

Property tax valuations increased by 2.7%, which equates to a \$59,740 increase in General Fund tax dollars over FY26.

Note: House File 718 established the consolidated general fund levy, which constrains revenue increases based on taxable valuation growth. It also created exemptions for 65+ homeowners and doubled the exemption for veterans.

It is estimated that the LOST revenues will decrease to \$1,508,800.

Total FY27 revenues are estimated at \$11,922,931.

## **City Controlled Enterprise & Capital Improvement Fees**

On July 1, 2026, Storm Water fees will increase from \$9 per Equivalent Residential Unit (ERU) to \$9.50 per ERU to self-fund scheduled CIP storm water projects. An update of all property ERUS was also completed in FY26.

The water Capital Improvement Fee remains at \$2 per 1,000-gallon.

Franchise Fees are unchanged at 5% residential and 5% commercial.

An Annual Fee Schedule for calendar year 2027 will be proposed to go into effect upon passage of the Code Update.

## **Change to FY27 Budgeted Expenses (Figures 2 & 4)**

Total FY27 budgeted expenses (excluding Capital Projects, the ERP and Debt Service) are estimated at \$8,478,472. FY26 budgeted expenses were \$8,116,503. This is an increase of \$361,969 (4.46%) including the two items below:

- The FY27 TIF Rebates expense line increased the budget by \$325,000. This line item will be reimbursed by TIF revenues.
- The FY27 Storm Water fund expense shows an increase of \$200,000 to account for the 65<sup>th</sup> Street storm water project.

Excluding the above items, total FY27 budgeted expenses are **\$7,953,472**. This is a decrease of \$163,031 (-2%).

# EXECUTIVE SUMMARY

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## **Capital Improvement Projects**

The proposed new Capital Projects for FY27 include street reconstruction/mill & overlay projects, a storm water project, and the Equipment Replacement Plan purchases.

- Completion of 68<sup>th</sup> Street South & 73<sup>rd</sup> St. North (full reconstruction) – Bond funds already received will fund the completion of these projects.
- 74<sup>th</sup> Street (full reconstruction) – Cash on hand will fund the project.
- 77<sup>th</sup> Street (mill and overlay) – Cash on hand will fund the project.
- Mott Ave. (mill and overlay) – Cash on hand will fund the project.
- 65<sup>th</sup> Street (storm sewer addition) – Storm water funds on hand will fund the project.

## **ERP Purchases for FY27**

The City's Equipment Replacement Plan (ERP) is a part of the FY27 budget which details plans for equipment needs for Police, Fire/EMS, Streets, IT, and the Community Event Center. Included are the following:

### Police

• Hybrid Investigation Fleet Vehicle	\$ 85,000
• (2) Taser Replacements	\$ 6,000
• Body and in-car camera software	<u>\$ 10,000</u>
Total	\$ 101,000

### Fire/EMS

• Turnout Gear (2)	\$ 8,200
• Balance of Ambulance Purchase	<u>\$ 351,000</u>
Total	\$ 359,200

### Streets

• Dump Truck #6 Final Payment	\$ 225,000
• ½ Ton Pickup Truck #3	\$ 55,000
• Mini Excavator	<u>\$ 65,000</u>
Total	\$ 345,000

### Systems & Technology

• Software	\$ 3,500
• Workstations	\$ 10,000
• Network Switches	\$ 2,000
• Firewall Software	<u>\$ 1,200</u>
Total	\$ 16,700

### Community Event Center

• Appliance/Equipment Replacement	<u>\$ 8,000</u>
Total	\$ 8,000

# EXECUTIVE SUMMARY

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## **Local Option Sales Tax (LOST)**

LOST funds are to be dedicated 50% to reducing property taxes and 50% for any other legal use. For FY27, these funds have been allocated as follows:

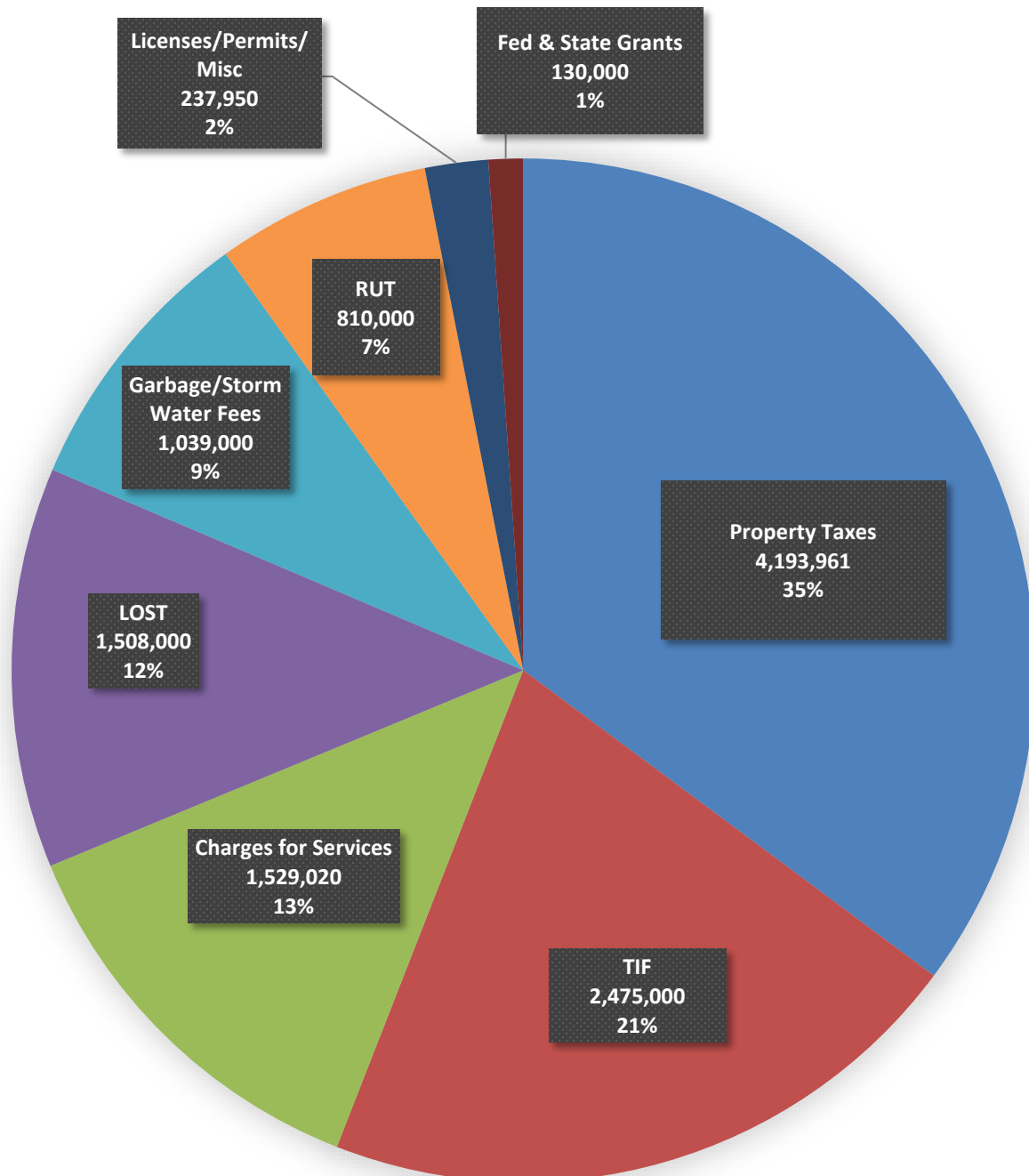
• Community Event Center	\$ 30,000
• Library (estimated)	\$ 75,000
• Funding the Equipment Replacement Plan	\$ 280,000
• Comprehensive Plan	\$ 75,000
• Future Street Projects	\$ 1,000,000
• Unallocated: Potential Future Street Projects	<u>\$ 48,000</u>
• Total (estimated)	\$ 1,508,000

# FINANCIAL SNAPSHOTS

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## FY27 Budgeted Revenues

Figure 1

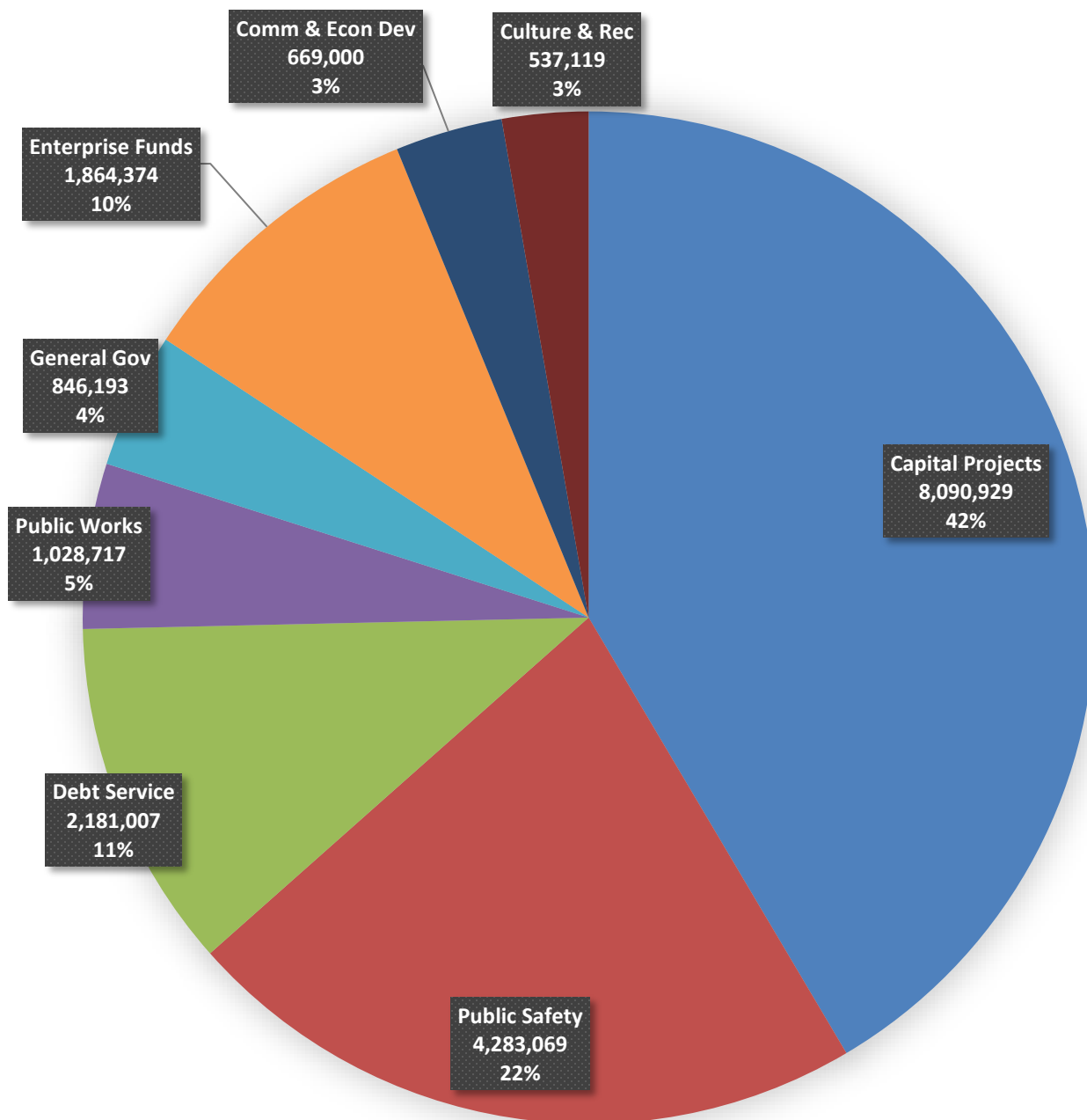


# FINANCIAL SNAPSHOTS

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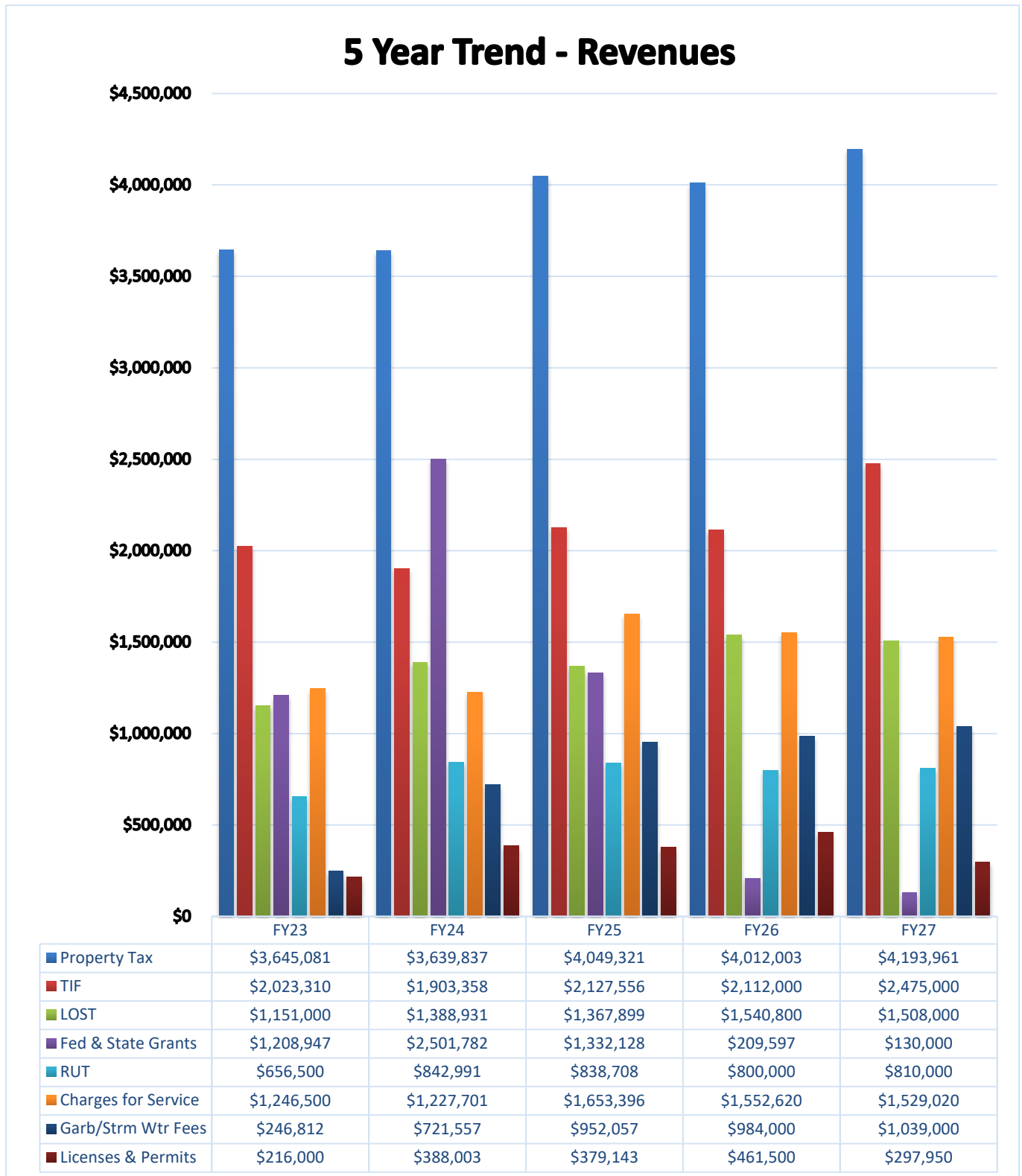
## FY27 Budgeted Expenses

Figure 2



# FINANCIAL SNAPSHOTS

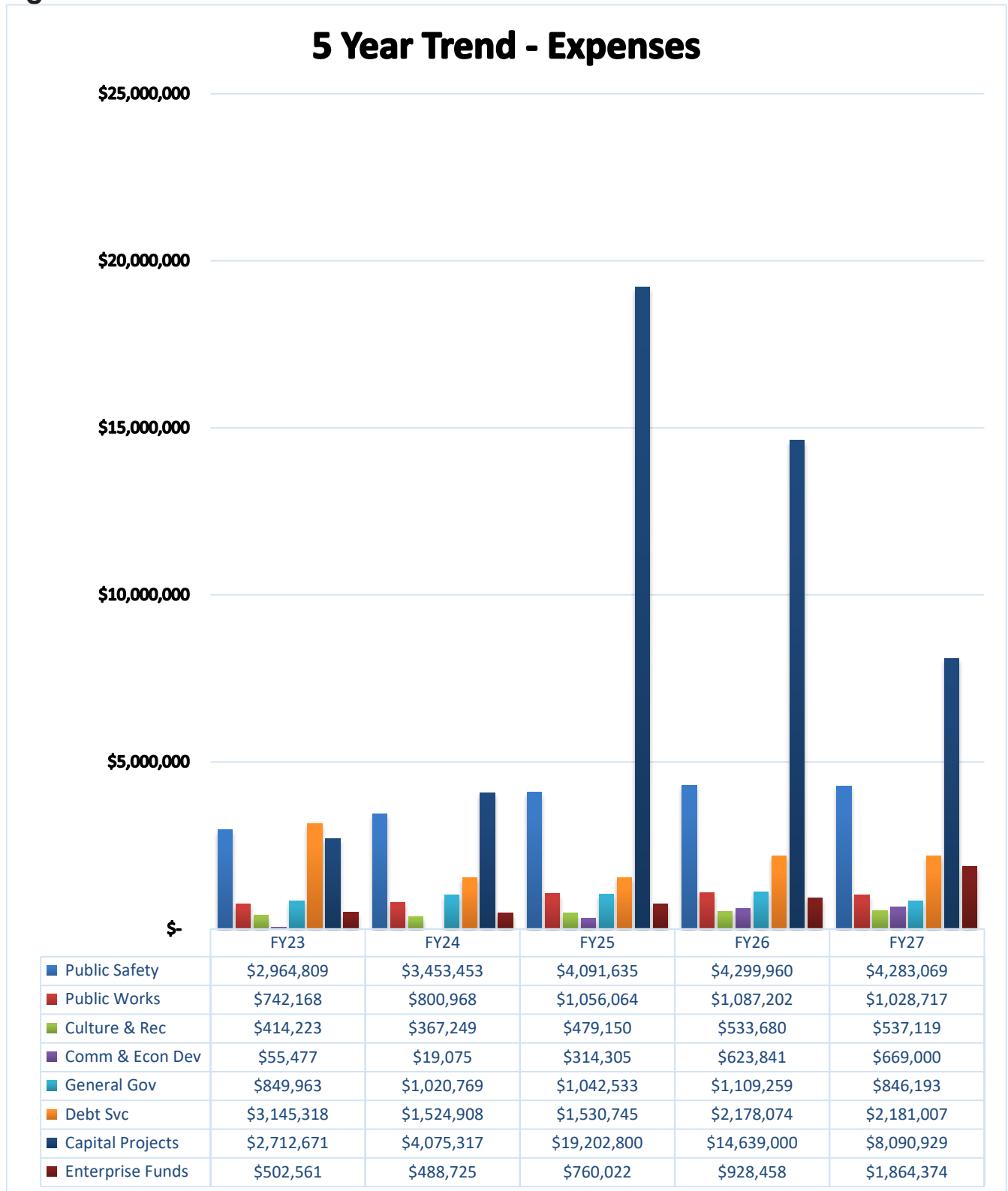
Figure 3



Notes: FY23, FY24 & FY25 are Actual; FY26 is as Budgeted; FY27 is as Proposed

# FINANCIAL SNAPSHOTS

Figure 4



Notes: FY23, FY24 & FY25 are Actual; FY26 is as Budgeted; FY27 is as Proposed

# DEPARTMENTAL EXPENDITURES

## Public Safety

The Police and Fire Chiefs manage five budgets combined, including Police, Fire, EMS, Emergency Management, and Animal Control. These budgets support the City's public safety operations and provide funding for a 28E agreement related to Emergency Management.

The Police Department is authorized for 14 full-time employees and one part-time officer. The Fire/EMS Department has 7 full-time employees, 20 part-time employees, and 4 paid-on-call employees.

Activity	FY25	FY26	FY27	Change(%)
	Actual	Budgeted	Proposed	
Salaries and Benefits	\$2,547,182	\$3,356,595	\$3,360,645	0.12%
Training/Allowances/Dues	\$63,560	\$74,910	\$75,710	1.07%
Building/Vehicle Repair & Maintenance/Communications	\$340,778	\$421,255	\$420,599	(0.16%)
Professional Fees/Contributions & Payments	\$132,020	\$243,000	\$243,000	0.00%
Operating Supplies	\$96,479	\$87,800	\$94,415	7.53%
Emergency Management	\$9,777	\$10,700	\$8,200	(23.36%)
Building Inspections	\$65,170	\$100,000	\$75,000	(25.00%)
Animal Control	\$3,342	\$5,500	\$5,500	0.00%
Total	\$3,258,308	\$4,299,760	\$4,283,069	(0.39%)

- The FY27 Police Department budget includes increases in salaries and benefits for the 14 authorized staff members and is subject to ongoing collective bargaining contract negotiations.
- The FY27 Fire Department budget includes increases in salaries and benefits subject to ongoing collective bargaining contract negotiations. A \$15,000 increase is budgeted for part-time staffing to decrease the percentage of hours staffed by two employees.
- Moderate increases were requested in Training/Allowances/Dues due to the increased costs of goods and services.
- Within the Professional Fees line is the Crisis Intervention Partnership with the City of Urbandale that began in FY26. The department provides social workers and specially trained law enforcement officers to respond to calls related to people in crisis, assist unhoused individuals, provide better follow-up, and connect other external resources on these types of incidents.



# DEPARTMENTAL EXPENDITURES

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- Emergency Management expenses will decline due to Polk County Emergency Management establishing their own levy to fund general operations.
- Building Inspections expenses are budgeted for a decline primarily due to completion of The Windsor.
- The Animal Control line item is maintained at \$5,500 anticipating non-renewal of the Polk County Animal Control agreement but potential purchase of a kennel and/or supplies.

# DEPARTMENTAL EXPENDITURES

## Public Works

The Public Works budget includes expenditures for streets, right-of-way forestry and snow removal. The equivalent of 5 FTEs is funded out of the Public Works Department. Also included in the Public Works operating budget is fuel and motor vehicle operations costs, repair for vehicles and equipment, minor contracted services, operating supplies, and facilities maintenance for the Public Works shop. Most of these expenses are funded through RUT.

Activity	FY25	FY26	FY27	Change(%)
	Actual	Budgeted	Proposed	
Salaries and Benefits	\$542,021	\$588,852	\$591,617	0.47%
Training/Allowances/Dues	\$9,322	\$15,000	\$17,000	13.33%
Building/Vehicle Repair & Maintenance	\$159,531	\$181,350	\$181,900	0.30%
Prof Fees/Contributions & Payments	\$60,884	\$64,500	\$68,700	6.51%
Operating Supplies	\$73,728	\$76,000	\$82,000	7.89%
Street Maintenance	\$77,031	\$80,000	\$87,500	9.38%
Total	\$922,517	\$1,005,702	\$1,028,717	2.29%

- More precise budgeting, the addition of one public works staff member, and removal of one seasonal position are reflected in the Salaries and Benefits budget.
- Training/Allowance/Dues increased for additional staff training with the American Public Works Association (APWA), Snow Plow Operator Training (SPOT), and Iowa Stormwater Education Partnership (ISEP).
- The increase in the Professional Fees largely represents reallocation of the MPO Membership in the amount of \$5,200 into the Public Works Budget to better reflect the MPO's transportation focus.
- The Operating Supplies increase reflects the increase in material (including brine and salt) prices.
- The Street Maintenance (cold/hot patch, sign replacement) increase reflects the continued aggressive approach to preventive street maintenance.

# DEPARTMENTAL EXPENDITURES

## Culture & Recreation

Culture & Recreation encompasses a broad range of services within the city. This includes operation and maintenance of our parks, the Community Event Center, trails, and funding for library services. Funding is also included for outside organizations, the Des Moines Sister City program, and Special Events. The equivalent of 2.10 FTEs is funded out of the Culture & Recreation budget.

Activity	FY25	FY26	FY27	Change(%)
	Actual	Budgeted	Proposed	
Library	\$50,648	\$69,560	\$75,000	7.82%
Contributions/Convention & Visitors	\$26,641	\$27,450	\$24,600	(10.38%)
Special Events	\$50,000	\$55,000	\$61,542	11.89%
Parks (including Forestry)/CEC Wages & Benefits	\$132,222	\$189,970	\$192,873	1.53%
Bldg/Vehicle Repair & Maintenance	\$46,542	\$75,700	\$58,604	(22.58%)
Professional Fees	\$14,559	\$22,700	\$18,500	(18.50%)
Operating Supplies	\$101,517	\$96,000	\$106,000	10.42%
Total	\$422,129	\$536,380	\$537,119	0.14%

- The City currently contracts with the City of Des Moines for library services. The current 28E expires June 30<sup>th</sup>, 2026, with negotiations for services in FY27 and beyond intended to begin on or before April 2026. The proposed budgeted amount of \$75,000 is an estimate that includes an increase based on the unknown future contracted amounts.
- The Contributions/Convention & Visitors line is where funding resides for outside organization requests including 28E funded agreements such as the CVB and BRAVO. A decrease is proposed based on a projected decrease to Hotel and Motel tax revenue.
- The Special Events line was increased by \$6,542 to account for current year's fundraising by the Special Events Committee, in accordance with the formula determined during previous budget seasons. The City's annual contribution remains \$40,000 and is added to the FY26 fundraising amount of \$21,542 to account for the FY27 proposed budget.
- Parks Wages & Benefits are projected as a function of anticipated wage increases and Public Works staffing allocation.
- Building/Vehicle Repair line item decreased this year to account for more precise budgeting. Significant CEC building capital improvements have and will continue to come out of the CEC ERP as opposed to the operating budget resulting in a reduction in the Building Repair budgeted amount. CEC solar utility generation has also contributed to the decrease to the Building Maintenance line.

# DEPARTMENTAL EXPENDITURES

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- Professional Fees/Contributions and Payments were decreased to remove duplication of insurance budgeting. Insurance expenses have been consolidated into the Building Maintenance line.
- The Operating Supplies line increased due to more precise budgeting. With removing the Community Event Center capital improvements from the Building Maintenance operating expenses line, the remaining minor repairs/supplies were consolidated into the Operating Supplies budget line. These changes are reflected in the Operating Supplies 10.42% increase and Building Maintenance 22.58% decrease.

# DEPARTMENTAL EXPENDITURES

## Community & Economic Development

The Community & Economic Development department contains any activity related to economic development, housing, and transportation initiatives.

The equivalent of .70 FTEs is funded out of the Community & Economic Development Fund.

Activity	FY25	FY26	FY27	Change(%)
	Actual	Budgeted	Proposed	
TIF Salaries/Benefits	\$0.00	\$116,275*	\$120,139	3.32%
Mid-Iowa Planning Alliance (MIPA)	\$38,968	\$9,237	\$37,000	300.56%
Transportation Funding	\$12,023	\$28,897	\$0	(100.00%)
Economic Development	\$396	\$263,314	\$307,000	16.59%
TIF Reimbursements	\$221,592	\$208,725*	\$204,861	(2%)
Total	\$272,979	\$626,448	\$669,000	6.79%

- FY26 TIF Salaries and reimbursements are not in the current FY26 budget but will be incorporated into the future FY26 amendment and thus are shown with an asterisk.
- The City funds the Mid Iowa Planning Alliance (MIPA) to operate the Metro Home program in collaboration with 7 other Metro cities to assist lower income residents in completing home repairs. Administration shifted from Wes Des Moines to MIPA in 2026. Under MIPA, the program's administrative fee has decreased from \$9,500 to \$7,000. Every other year, each participating city typically contributes \$30,000 towards a Polk County Housing Trust Fund matching grant. FY27 is a grant year. As of mid-2025, there was a waitlist to participate in the program within Windsor Heights. The FY28 expenditure is estimated at \$7,000.
- Transportation Funding includes requests for support of the Des Moines International Airport terminal project. We paid \$12,023 per year starting FY23 and ending in FY26. Also previously included in the Transportation Funding line is the payment to DART. Under the new DART funding formula, the City of Windsor Heights is not required to make a direct payment to DART in FY27.
- The Economic Development line has a current balance of \$307,000. This amount has been fully budgeted for FY27 and could include such expenses as property acquisitions or other economic development initiatives. Expenses incurred through January 30, 2026, are \$4,340.
- TIF Reimbursements and TIF Salaries/Benefits are relatively new expense lines. These lines house any TIF eligible expenses. Examples would be salaries, financial analysis, attorney fees, and development agreements. The City has two active development agreements, Aldi and The Windsor, which make up the majority of this line's expenses. All items paid out of this line will be reimbursed by TIF. An amendment to the FY26 Budget will be made for these expenses\*.

# DEPARTMENTAL EXPENDITURES

## General Government

The General Government department encompasses many different functions. Included are the wages, benefits, training, and travel for the Mayor, Council, City Administrator, Clerk, Finance Director, and the Deputy Clerk.

This department also budgets for elections, legal services, our annual audit, City Hall operating expenses, repairs, maintenance, and various types of insurance.

IT services are also included in this department, which maintains the citywide information technology infrastructure, including our servers.

Professional Services, such as engineering, bond counsel, financial services, and web hosting are also part of the General Government budget.

The equivalent of 2.55 FTEs plus the Mayor and Council are funded out of the General Government budget.

Activity	FY25	FY26	FY27	Change(%)
	Actual	Budgeted	Proposed	
Salaries and Benefits	\$469,061	\$573,315	\$374,893	(34.61%)
Training/Travel/Memberships	\$32,557	\$54,300	\$49,800	(8.29%)
Building Maintenance & Utilities	\$22,281	\$24,300	\$25,600	5.35%
Professional Services	\$350,729	\$307,000	\$241,000	(21.50%)
Operating Supplies	\$35,180	\$39,200	\$40,900	4.34%
IT/Communications	\$127,045	\$106,000	\$114,000	7.55%
Total	\$1,036,853	\$1,104,115	\$846,193	(23.36%)

- City Hall Salary allocations reflect the percentage of time City Hall Staff spend on Public Works, the Community Event Center, Storm Water, Garbage and within Urban Renewal Areas (TIF). These proportional benefits will now also be paid for by their respective Enterprise Funds. More precise budgeting, these adjustments and elimination of the budget line for part-time staff to assist with the acceleration of digitization of historical documents are largely responsible for the -34.61% reduction in Salaries and Benefits line for FY27.
- City Hall Staff Travel and Memberships were reduced in FY27.
- Building Maintenance & Utilities include substantial insurance cost increases that occurred mid FY26 as well as elimination of the City Hall janitorial contract.
- Professional Services are budgeted to decrease based on a planned decreased reliance on professional planning services and more closely associating engineering expenses with future CIP projects funded from TIF/LOST/Storm water.

# DEPARTMENTAL EXPENDITURES

## Debt Service

The Debt Service fund is where we account for any debt that the city owes. The city currently has five outstanding bonds, all of which are General Obligation Bonds.

Activity	FY25	FY26	FY27	Change(%)
	Actual	Budgeted	Proposed	
2016A Bond	\$137,938	\$135,125	\$137,000	1.39%
2016B Bond	\$270,923	\$270,410	\$274,285	1.43%
2020A Bond	\$843,240	\$841,776	\$844,357	0.31%
2020B Bond	\$277,844	\$277,813	\$277,665	(0.05%)
2024A Bond	\$576,048	\$652,950	\$647,700	(0.80%)
Total	\$2,105,993	\$2,178,074	\$2,181,007	0.13%

- 2016A, 2016B, 2020B and 2024A are paid utilizing Tax Increment Financing (TIF)
- 2020A is paid utilizing the Debt Service Levy. This debt service obligation will decrease in the fiscal period ending 06/01/2031 and conclude 06/01/2033.

# DEPARTMENTAL EXPENDITURES

## Capital Projects

Large-scale projects are accounted for under the Capital Projects fund. This is just the first step in implementing any project the city decides to undertake. All projects must also be included in the Capital Improvement Plan and then approved by Council.

Project	FY27 Proposed	Status	Funding Source
73 <sup>rd</sup> Street – Phase 1	\$1,344,575	In Progress	Bond & MPO Funds
Colby Park	\$311,839	In Progress	TIF
Colby Park ICON Water Access	\$225,000	FY26	Grant of \$125,000/TIF
77 <sup>th</sup> Street Mill/Overlay	\$360,000	FY26-27	Future Streets Fund
Mott Ave Mill/Overlay	\$200,000	FY26-27	Future Streets Fund
68 <sup>th</sup> Street South	\$1,328,000	In Progress	Bond Funds
74 <sup>th</sup> Street	\$2,244,000	FY26-27	Future Streets Fund
Sidewalk Grant Program	\$47,615	Ongoing	Project Funds
Public Safety Building Repairs	\$1,000,000	TBD	PSB Repairs Fund
65 <sup>th</sup> Street Storm Sewer	\$200,000	FY26-27	Storm Water Fund
<b>Total Capital Projects</b>	<b>\$7,261,029</b>		
Equipment Replacement Plan	FY27 Proposed	Status	Funding Source
Police	\$101,000	FY27	ERP Funds
Fire/EMS	\$359,200	FY27	ERP Funds
Public Works	\$345,000	FY27	ERP Funds
IT	\$16,700	FY27	ERP Funds
CEC	\$8,000	FY27	ERP Funds
<b>Total Equip Replacement Plan</b>	<b>\$829,900</b>		



# DEPARTMENTAL EXPENDITURES

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## **Project Descriptions:**

- 73<sup>rd</sup> Street – Phase 1: MPO Funds in the amount of \$2,250,000 have been allocated and bonding occurred in the Spring of FY24 for the project.
- Colby Park: TIF funds already allocated to the park fund will be used for any work left to be done on the project.
- Colby Park ICON Water Access: A grant in the amount of \$125,000 and TIF will be used for the project balance.
- 77<sup>th</sup> Street/Mott Ave Mill and Overlay: Future Streets funds will be used to pay for these two projects.
- 68<sup>th</sup> Street South: Bond funds are in place to pay for the project.
- 74<sup>th</sup> Street: Future Streets funds will be used to pay for the reconstruction project.
- The Sidewalk Grant Program: Project funds are in place to pay for any grant requests.
- Public Safety Building Repairs: Funds were allocated to the Public Safety Building Repairs Fund in FY25.

# ENTERPRISE FUNDS

## Garbage

Garbage and recycling are managed by Metro Waste Authority. They handle all aspects of the collection and then invoice the City for payment. The City receives a check every month from Des Moines Water Works for fees they have collected from residents for garbage and recycling. The City then pays Metro Waste Authority for these fees. All rates are set by Metro Waste Authority.

The Garbage operating budget is used to fund the equivalent of .10 FTEs.

Activity	FY25	FY26	FY27	Change(%)
	Actual	Budgeted	Proposed	
Garbage & Recycling Fees	\$378,925	\$394,000	\$408,000	3.55%
Storm Cleanup	\$27,632	\$30,000	\$30,000	0.00%
Wages/Benefits – Fulltime	\$5,540	\$7,656	\$16,973	121.70%
Total	\$412,097	\$431,656	\$454,973	5.40%

- Storm Cleanup was not budgeted in FY25, but the City incurred expenses of \$27,632.45. The proposed amount for FY27 is \$30,000 with actual expenditures subject to the occurrence of weather events.
- Wages were increased due to the addition of proportional FICA/IPERS being allocated from this fund.
- Garbage and Recycling rates have increased each year but have not been passed onto residents since 2024 due to a healthy reserve balance in the fund. Rates will need to be reviewed in fiscal year 2028 to determine if an increase is warranted.

# ENTERPRISE FUNDS

## Storm Water

The Storm Water operating budget is used to pay for expenses incurred while maintaining the City's storm sewer infrastructure and maintaining compliance with the City's MS4 permit through the Department of Natural Resources. The Storm Water operating budget is used to fund the equivalent of 1.55 FTEs. Examples of work done are reconstruction of intakes, replacement of failed pipes and structures, and street sweeping.

Activity	FY25	FY26	FY27	Change(%)
	Actual	Budgeted	Proposed	
Salaries and Benefits	\$62,655	\$110,352	\$132,951	20.48%
Operating Supplies	\$78,346	\$76,200	\$76,200	0.00%
Prof Fees/Contributions & Payments	\$9,978	\$23,750	\$23,750	0.00%
Storm Water Capital Outlay	\$94,983	\$286,500	\$426,500	48.87%
Transfer to 74 <sup>th</sup> St. Capital Project			\$750,000	100.00%
Total	\$245,962	\$496,802	\$1,409,401	183.69%

- Salary & Benefits allocation increase reflects a portion of the additional Public Works staff member's salary coming from storm water and paying proportional benefits from this fund.
- In FY26 Prof Fees/Contributions & Payments line was increased by \$13,200 to account for additional engineering and survey work for planned for storm water capital improvements. This remains steady due to ongoing storm water projects.
- Storm Water Capital Outlay reflects the 65<sup>th</sup> Storm water project, storm intake repairs and storm sewer televising.

## **STATE BUDGET FORMS (APPENDIX A)**

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# **EQUIPMENT REPLACEMENT PLAN (APPENDIX B)**

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# CAPITAL IMPROVEMENT PLAN (APPENDIX C)

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